



## Identification of the reasons of project failure. Assessment and improvement of the

Ερωτήσεις Απαντήσεις 62

# Identification of the reasons of project failure. Assessment and improvement of the process of project management.

This survey was created in the context of the thesis with the title "Identification of the reasons of project failure. Assessment and improvement of the process of project management", of the student Eleni Tsourelis of University of Piraeus. The faculty advisor is Mrs. Konstantinos Kostopoulos at University of Piraeus.

The scope for that survey is to identify the causes of project failure by examining six major factors.

For that survey, you should consider a project that you have been involved in for the last two years.

Firstly, you should consider your role in the project (project manager, team member, another role in project management). Then you should contemplate a failed project that you have participated in the implementation.

A failed project is defined as one that resulted in deviation from the schedule, budget, and scope/quality

Age \*

19-25

25-29

30-39



50 year and over

Gender \*

Male

Female

Prefer not to say

What is the highest degree or level of school you have completed? \*

Technical training

Bachelor's degree

Master's degree

Doctorate degree

What was your organization's primary business activity? \*

Computer Manufacturer(software,hardware)

Engineering/ Construction/ Architecture

Education

Business Services/ Consulting

Marketing/ Advertising

Research and Development

Food/Beverage industry



How many employees worked in your organization? \*

- 1-15
- 16-50
- 51-200
- 201-1,000
- 1,001-5,000
- 5,001-10,000
- >10,000

How do you describe the organizational structure? \*

- Functional
- Project based
- Weak matrix
- Balanced matrix
- Strong matrix

What was your primary role? \*

- Project Manager
- Team Member
- Other roles in Project Management



What level of authority did you have? \*

- Limited authority
- Authority within established project plan
- Full authority

Do you hold any professional title in project management? \*

- Yes
- No

In which stage did you recognize a deviation on the triangle schedule-budget- \*

- Initiation
- Planning
- Executing
- Monitoring & Controlling
- Closure

## FACTOR 1 -PROJECT SCHEDULE/BUDGET

Περιγραφή (προαιρετικό)

There was a detailed schedule (sequence activities, milestones, critical path analysis, dependencies map etc.) \*

Strongly Disagree      1      2      3      4      5      6      7      Strongly Agree



There was an adequate assignment of resources (financial, human) \*

	1	2	3	4	5	6	7	
Strongly Disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly Agree

There was a detailed budget \*

	1	2	3	4	5	6	7	
Strongly Disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly Agree

There were contingency plans, fallback plans in case the project was out of schedule or/and budget \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

## FACTOR 2 - PROJECT MISSION

Περιγραφή (προαιρετικό)

The goals of the project were well-defined to the project team \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

The goals of the project were aligned with the organization's goals \*



Strongly disagree

Strongly agree

The organization had the adequate know-how to implement the project \*

1 2 3 4 5 6 7

Strongly disagree        Strongly agree

### FACTOR 3-ORGANIZATION SUPPORT

Περιγραφή (προαιρετικό)

The organization provided all the required resources (human, financial, material/physical). \*

1 2 3 4 5 6 7

Strongly disagree        Strongly agree

The organization had the willingness to support the project team in the event of a crisis \*

1 2 3 4 5 6 7

Strongly disagree        Strongly agree

### FACTOR 4- CLIENT CONSULTATION

Περιγραφή (προαιρετικό)

There was given the opportunity to the project team to provide input in the early stage of the project to the client \*

1 2 3 4 5 6 7



The client was explained of the capabilities of the project \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

## FACTOR 5: COMMUNICATION

Περιγραφή (προαιρετικό)

The mission of the project was well- communicated in the kick-off meeting \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

When the schedule or/and budget was amended, the changes were communicated to all members of the project team \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

The revisions(on schedule, budget, scope) have been discussed with the client \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

There was a regular communication with the client \*



Strongly disagree

Strongly agree

The client knew how to contact when challenges or questions arose \*

1 2 3 4 5 6 7

Strongly disagree

Strongly agree

All the information needed was available and distributed to the members of the project \*

1 2 3 4 5 6 7

Strongly disagree

Strongly agree

The modifications on project scope have been explained to members of the project team \*

1 2 3 4 5 6 7

Strongly disagree

Strongly agree

### FACTOR 6- COHESION OF PROJECT

Περιγραφή (προαιρετικό)

There was a commitment to the project goals of the project team \*

1 2 3 4 5 6 7

Strongly disagree

Strongly agree





Περιγραφή (προαιρετικό)

The project was on budget \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

The project was on schedule \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

The client was satisfied \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

The client made use of the project \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree

I was satisfied by the result of the project \*

	1	2	3	4	5	6	7	
Strongly disagree	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	Strongly agree



The results of the project had a negative impact on me \*

1 2 3 4 5 6 7

Strongly disagree        Strongly agree

The company was satisfied by the quality of the project \*

1 2 3 4 5 6 7

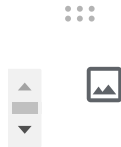
Strongly disagree        Strongly agree

The results of the project had a negative impact to the company \*

1 2 3 4 5 6 7

Strongly disagree        Strongly agree

The project has a positive impact on those who make use of it



●●● Γραμμική κλίμακα ▾

1 ▾ έως 7 ▾

1 Strongly disagree

7 Strongly agree



Υποχρεωτική



Thank you for your time!



